

# Analysis of Comprehensive Budget Management and Internal Financial Management System in Colleges and Universities

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**Abstract:** Nowadays, the quality of education in my country is gradually strengthening, the pace of development in the field of education is also constantly increasing, and the number of colleges and universities is also gradually increasing. The management of colleges and universities is often committed to promoting the improvement of education quality but lacks sufficient support for the construction of financial management systems. Concerned, This article is committed to effectively improving this problem, comprehensively analyzing and exploring the design measures of the comprehensive budget management and internal financial management system of colleges and universities.

**Keywords:** Comprehensive budget management; Internal financial management; Universities; System analysis

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## Introduction

Nowadays, with the continuous progress of China’s education industry, people’s attention to the field of education has also increased. Most colleges and universities attach great importance to the quality of college education and will regard teaching work and student source management as the core content. However, financial management is also a very key component in the field of education. The financial management system of some colleges and universities is not consistent with the actual development needs of today, so it is very necessary to optimize the internal financial management system.

## 1. The design significance of the internal financial management system of colleges and universities based on the overall budget

From the perspective of comprehensive budget, how to effectively design the financial management system of colleges and universities plays an indescribable role. The management system can make the financial budget management work fully implemented in various colleges and universities, and colleges and universities can have a certain influence on the actual financial situation. A clearer understanding of rational optimization of the financial system can provide a good institutional guarantee for the economic development of colleges and universities. The financial system is not only the composition of the overall budget and financial management system, but in essence, it is the embodiment of the process of improving the management system of colleges and universities.

Designing the financial management system of colleges and universities can enable the relevant school management personnel to have a deeper grasp of the actual economic trends. On this basis, Starting from reality, targeted development goals and teaching directions can be constructed to provide a good foundation for employees’ work direction. colleges and universities are diversified, so the internal structure has a certain complexity. In the early stage of designing a comprehensive accounting system, the systems of different branches are relatively vague, and management is more difficult. The construction of a new financial management system can be fully integrated with the financial situation of the financial system, promoting the substantial improvement of the management quality and efficiency of the financial system, and making the accounting system more unified.

## **2. Design measures of comprehensive budget management and internal financial management system in colleges and universities**

### **2.1 Design principles of financial management system in colleges and universities**

In the process of distribution of rights and responsibilities, colleges and universities should pay attention to the relationship between the two words of power and responsibility. If there is no management power, only responsibility exists, then it will lead to negative emotions among managers, which will have a negative impact on the implementation of financial management. If there is only management power but a lack of sense of responsibility for work, it will lead to a greater impact on the mentality of employees at work and lack of control. In the work process, it is necessary to construct a specific reward system, so as to achieve the goal of “profitability” for employees and continuously improve their work enthusiasm. In the process of designing the management system, colleges and universities need to start from the actual educational development situation, comprehensively analyze and study the management situation of the college itself, and on this basis, realize tailor-made and build a targeted management system. With the emergence of a new system, the disadvantages of traditional management methods will be further broken, and the development of financial management in colleges and universities will be consistent with the current market development trend.

### **2.2 Design of the organizational structure of the financial management system**

#### **2.2.1 Set up a dedicated university budget agency**

Colleges and universities need to build a special budget agency and make it a key management agency of the comprehensive accounting system. Comprehensive accounting for plan formulation is its main work content. From the perspective of office space, a separate office location or the school’s financial center are both possible, but the leadership of the organization needs to be a member of the financial management department of the university. Comprehensively analyzing and summarizing the financial revenue and expenditure of different branches is the key work direction of the budgetary organization. After that, the school accounting work will be carried out, so that good data can be obtained from the economic accounting work of colleges and universities can obtain.

#### **2.2.2 Establish an internal accounting organization that provides accounting services**

If you want to apply the financial management system scientifically and rationally in colleges and universities, then the construction of an accounting system is an indispensable link. In this process, it is necessary to establish a specialized accounting organization to give full play to the role of accounting services. A comprehensive accounting of the financial and economic profitability of colleges and universities is the core content of the accounting service organization. After completion, it is necessary to construct a targeted accounting financial statement and report it to the management personnel in time so that the management department can fully grasp the actual economic balance situation. In addition, the hierarchical management system should also be regarded as an important component of the management system. In the implementation process, colleges and universities can decentralize some activity funds to make them a constituent factor of the financial management branch. However, the financial department needs to manage these funds comprehensively. The basic branch of financial management cannot provide accounting services. Therefore, the accounting organization needs to comprehensively manage these business contents.

#### **2.2.3 Effectively design the budgeting process**

In the process of compiling the program, the internal budget must be prepared first. The internal budget is a relatively high-level content within the university. This kind of budget is usually applied to high-level economic matters within the university. When colleges and universities carry out public undertakings and activities or need to use internal funds of colleges and universities, they need to start the school budget, that is, the first-level internal budget of colleges and universities, and must pay attention to effective control means and channels. This is directly related to the generation of capital flow in colleges and universities, so it must be given full attention.

### **2.3 Design of the budget preparation process**

Comprehensive budget preparation provides an effective basis for the establishment of financial management systems in colleges and universities. To achieve the essential purpose of comprehensive budget planning, colleges and universities must formulate a complete and reasonable financial budget process. The preparation of this program is related to the management of colleges and universities. The distribution of powers and responsibilities is closely related, and they restrict each other and jointly control the financial management of colleges and universities. When formulating the procedure, we must first pay attention to the school budget, which is the highest-level budget content in colleges and universities. This type of budget is mainly used to deal with the most advanced economic affairs in the school. When colleges and universities need to use school funds for public affairs and activities, they must start the school budget, and the school budget is a control method that must be paid attention to in the university budget. It is

related to the largest capital chain in the university and has a significance that cannot be ignored.

## **2.4 Design of budget execution control system**

The budget execution control system should be divided into pre-event, in-process, and post-event budget control systems. When conducting pre-control, colleges, and universities should formulate specific goals and conditions for budget implementation and control in advance, and put forward practical plans, and then the college management personnel will conduct discussion and research, and select the most suitable plan, which will be approved by the financial department of colleges and universities finally, then using as a working criterion for budgetary control. The budget execution control system focuses on all-around budget execution control review, timely correcting the direction of budget execution, and proposing corresponding solutions to problems that arise, to ensure the feasibility of budget execution. The post-event control system is to conduct an objective and professional analysis of the whole process of accounting execution, find negative factors from it, and summarize specific countermeasures according to the influencing factors, to provide an accurate reference for subsequent budget execution work. In addition, the implementation of full life cycle management is an important measure to further promote the budget management level of colleges and universities to a new level. Colleges and universities can start from two aspects of internal control and performance, establish an internal control process for project library management, and further combine the spirit and current situation of management documents in colleges and universities, and the framework of the performance index system is constructed to effectively improve the allocation efficiency of financial resources in colleges and universities and continuously enhance the governance efficiency of colleges and universities.

## **In conclusion**

To sum up, many colleges and universities have realized the problems in the internal financial management system, and have started to design the internal financial management system of colleges and universities based on the comprehensive budget. At the same time, the internal financial management system of colleges and universities has gradually become a key issue in their education management, and improving and optimizing the internal financial management system of colleges and universities has become an inevitable requirement for realizing the modernization of higher education.

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