

# Research on Risk Management and Control in Fiscal Investment Evaluation

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**Abstract:** The paper starts by discussing the background and significance of fiscal investment evaluation, analyzing the current risks faced, and proposing corresponding solutions. Subsequently, it focuses on the identification, assessment, and control methods for risks in fiscal investment evaluation, including risk identification tools, risk assessment models, and risk control strategies. By utilizing risk management and control methods appropriately, the risks in fiscal investment evaluation can be effectively reduced, and the utilization efficiency of fiscal funds can be enhanced.

**Keywords:** Fiscal Investment Evaluation; Risk Management; Risk Control; Assessment; Control Measures

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## Introduction

Fiscal investment evaluation is a critical process to ensure the rationality and effectiveness of investment projects using fiscal funds. However, due to the broad range of investment areas and numerous risks involved, fiscal investment evaluation carries inherent risks. Failure to adequately identify and assess risks during the evaluation process, as well as implementing corresponding control measures, can result in wastage and losses of fiscal funds. Therefore, effective risk management and control are vital tasks in guaranteeing the efficient utilization of fiscal funds in investment evaluation processes.

## 1. The Significance of Fiscal Investment Evaluation Risks

### 1.1 Improve the efficiency of fiscal fund utilization

Effective risk management and control in fiscal investment evaluation can help avoid or reduce wastage and losses of fiscal funds, improve the investment return rate and resource utilization efficiency of projects. By scientifically managing and controlling risks, projects can be completed on time within the budget range, avoiding cost overruns and delays. Additionally, conducting comprehensive risk assessment and control also contributes to optimizing resource allocation and enhancing the utilization efficiency of fiscal funds.

### 1.2 Promote the transformation of government functions

Implementing risk management and control in fiscal investment evaluation can facilitate the transformation of government functions from traditional “decision-makers” to service-oriented entities that emphasize risk management and supervision. Governments play a crucial role in regulating and guiding fiscal investment evaluation. By applying scientific risk management and control, governments can fulfill their responsibilities better, safeguarding the security and effective utilization of fiscal funds.

### 1.3 Foster continuous improvement and innovation

Risk management and control in fiscal investment evaluation is an ongoing process of refinement and improvement. Through lessons learned and knowledge sharing, evaluation mechanisms and methods can be continuously optimized, enhancing the level and effectiveness of risk management. The accumulation of experience and the promotion of knowledge sharing facilitate continuous improvement and innovation, driving the development of fiscal investment evaluation practices.

## **2. Financial Investment Evaluation Risk Management and Control**

### **2.1 Application of Risk Identification Tools**

#### *2.1.1 SWOT Analysis*

SWOT analysis involves a comprehensive analysis of the project's internal strengths, weaknesses, as well as external opportunities and threats. It helps identify potential risk factors that the project may face. SWOT analysis reveals the project's advantages and disadvantages while considering external environmental opportunities and threats, thus determining the potential risks the project may encounter.

#### *2.1.2 PESTLE Analysis*

PESTLE analysis examines the macro environment of the project from six aspects: Political, Economic, Social, Technological, Legal, and Environmental. This method helps identify various risk factors that may impact the project. For example, factors such as political changes, economic fluctuations, social demands, technological advancements, legal and regulatory changes, and environmental pollution can all pose potential risks to the project.

#### *2.1.3 Fishbone Diagram*

Also known as a cause-and-effect or Ishikawa diagram, the fishbone diagram analyzes the potential causes of goals or problems by categorizing them into different aspects. These aspects typically include People, Methods, Materials, Machines, Measurements, and Environment. By using the fishbone diagram, potential risk factors associated with each aspect can be identified, helping evaluators gain a comprehensive understanding of the sources of risk.

These tools are widely applied in financial investment evaluation to help identify and understand various risk factors that projects may face. By integrating the use of these tools, evaluators can gain a more comprehensive understanding of the sources and impacts of risks, providing a foundation for subsequent risk assessment and control.

### **2.2 Application of Risk Assessment Models**

Risk assessment involves the quantitative or qualitative evaluation and ranking of identified risks to determine their severity and probability. Commonly used risk assessment models include the risk impact matrix and the risk probability-impact matrix.

#### *2.2.1 Risk Impact Matrix*

The risk impact matrix categorizes risks based on their likelihood of occurrence and the extent of their impact, allowing for differentiation and treatment of different risks. Different classification criteria and weights can be set based on specific circumstances to assess and rank risks.

#### *2.2.2 Risk Probability-Impact Matrix*

The risk probability-impact matrix evaluates risks based on their probability of occurrence and their impact on the project, and presents them in a matrix chart. By categorizing and ranking risks, this model helps evaluators gain a better understanding of risk priorities, providing a basis for the development of control measures.

These risk assessment models facilitate the comprehensive evaluation and ranking of risks in financial investment evaluation. By utilizing these models, evaluators can better understand the priorities and levels of risks, providing a basis for the development of control measures.

### **2.3 Development of Risk Control Strategies**

#### *2.3.1 Avoidance*

By making reasonable adjustments to project objectives or plans, risks that could potentially arise can be avoided. This may include changing the project's scale, scope, or schedule to reduce potential issues associated with specific risks. In risk management, avoidance is an effective strategy. By adjusting project objectives or plans, potential issues related to specific risks can be minimized.

### 2.3.2 Transfer

In risk management, transfer is a commonly used strategy that helps organizations shift the risk responsibility or loss to other parties, reducing their own risk exposure. Here are some important considerations regarding the transfer strategy:

**Insurance Purchasing:** Buying appropriate insurance is a common method of risk transfer. Companies can purchase property insurance, liability insurance, business interruption insurance, etc., to reduce the impact of potential risks on their assets and operations.

**Contract Signing:** By signing contracts with suppliers, partners, or contractors, a portion of the risk responsibility can be transferred to them. Clearly defining the responsibilities and obligations of all parties in the contract ensures that compensation or other resolution methods can be pursued based on the contract in the event of a risk occurrence. For instance, in a supply agreement, a company can specify that the supplier is responsible for product quality and delivery time, thus transferring the related risk responsibility.

**Risk Sharing:** In certain situations, sharing the risk responsibility among multiple stakeholders can alleviate the burden on a single organization. By establishing partnerships, joint investments, or resource sharing, organizations can jointly bear specific risks with other parties. This strategy is common in large infrastructure projects involving multiple stakeholders.

### 2.3.3 Mitigation

In risk management, mitigation is an important strategy aimed at reducing the likelihood of risk occurrence or minimizing its impact on a project. Here are some important considerations regarding risk mitigation:

**Strengthening Regulation:** By establishing stricter regulatory measures and procedures, risks can be detected and prevented at an early stage. For example, implementing effective quality management systems and audit mechanisms, enhancing supervision and inspection of critical processes, ensuring that projects adhere to specified standards and procedures.

**Process Optimization:** Optimizing processes and operational methods can improve work efficiency and reduce the likelihood of human errors and accidents. Through process redesign, introduction of automation technologies, and employee training, risks resulting from non-compliant processes or operational mistakes can be reduced.

**Enhancing Awareness and Skills:** By providing training and educational programs, employees' risk awareness and skills can be enhanced, enabling them to better identify and respond to potential risks. This includes providing safety training, operational guidelines, and emergency response training to ensure employees can appropriately address various risk situations.

**Establishing Review Mechanisms:** Setting up regular review and assessment mechanisms to conduct comprehensive examinations and evaluations of projects, identify issues, and take timely corrective actions. For example, conducting regular project performance evaluations and risk reviews to identify potential areas for improvement and develop corresponding measures to mitigate risks.

### 2.3.4 Acceptance

Accepting the occurrence of risks and developing contingency plans to respond promptly when risks occur. In risk management, there are some risks that cannot be completely avoided or transferred, and organizations need to adopt acceptance strategies. Accepting risks and developing contingency plans means being able to take immediate action when risks occur, minimize losses, and strive to restore normal operations. Here are some important considerations regarding risk acceptance:

**Risk assessment and prioritization:** By assessing and ranking risks, identify which risks cannot be avoided or transferred, and determine their corresponding priorities based on severity and probability. This ensures the rational allocation of resources and measures, focusing more attention on areas with higher risks.

**Contingency plan development:** Developing a contingency plan is a crucial step in accepting risks. The contingency plan should include detailed action plans, division of responsibilities, resource preparations, emergency contact information, etc. For example, in areas prone to natural disasters, businesses can develop contingency plans including evacuation plans, backup power sources, and emergency contact information to address potential disaster situations.

**Establishing flexible mechanisms:** Accepting risks requires organizations to have the ability to respond flexibly. This includes establishing flexible decision-making mechanisms and resource allocation mechanisms to enable quick responses when risks occur.

## Conclusion

This article has explored methods and strategies for risk management and control in financial investment evaluation and proposed corresponding solutions. By applying risk identification tools, utilizing risk assessment models, and formulating risk control strategies, the risks in financial investment evaluation can be effectively reduced, and the efficiency of fiscal fund utilization can be improved. However, as risk management and control are complex processes that require comprehensive consideration of various factors and stakeholders' needs, further research can deepen the theoretical study of risk management and control, validate them with practical cases, and provide more scientifically feasible methods and strategies to support and guide the successful implementation of financial investment evaluation.

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